# Public school

JJ-23.

#### AGENDA REQUEST FORM

MEETING DATE	Special Order Request	
AGENDA ITEM	ITEMS	Time
CATEGORY	JJ. OFFICE OF FACILITIES & CONSTRUCTION	Time
DEPARTMENT	Facilities Pre-Construction	Open Agenda  • Yes O No
nd Fourth Renewal of Pr	ogram Manager - Cost and Program Controls Services Agreement - Atkins	North America, Inc RFQ 15-114C
CTION:	enewal of the Agreement for Program Manager Services Agreement, Cost	and Program Controls Atlans North

TITLE:	Yes O No
Fourth Amendment and Fourth Renewal of Program Manager - Cost and Program Controls Services Agreement -	Atkins North America, Inc RFQ 15-114C
REQUESTED ACTION:	
Approve the Fourth Amendment and Fourth Renewal of the Agreement for Program Manager Services Agreement America, Inc.	t, Cost and Program Controls, Atkins North
SUMMARY EXPLANATION AND BACKGROUND:	
See Executive Summary (Exhibit 1) for details.	
This Amendment has been reviewed and approved as to form and legal content by the Office of the General Coun:	sel.
SCHOOL BOARD GOALS:	

Goal 1: High Quality Instruction 

Goal 2: Safe & Supportive Environment 

Goal 3: Effective Communication

#### FINANCIAL IMPACT:

This Fourth Amendment and Fourth Renewal of the Program Manager Cost and Program Controls Services Agreement will result in a financial impact of a not-to-exceed amount of \$1,433,753. Funding for the Cost and Program Controls Services Agreement is included in the individual SMART Program construction project budgets and is included in the Adopted District Educational Facilities Plan (September 4, 2019).

**EXHIBITS: (List)** 

(1) Executive Summary (2) Fourth Amendment (3) Previously Approved ARFs (4) Collaboration Form

BOARD ACTION:

SOURCE OF ADDITIONAL INFORMATION:

(For Official School Board Records Office Only)

Name: Shelley N. Meloni, Director, Pre-Constr.

Phone: 754-321-1515

Name: Frank Girardi, Executive Director Cap. Prog

Phone: 754-321-1525

THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA Senior Leader & Title

Frank Girardi - Executive Director

Approved In Open Board Meeting On: JUL 2 1 2020

Signature

Frank L. Girardi 7/14/2020, 6:12:07 PM

Electronic Signature
Form #4189 Revised 07/25/2019
RWR/ FG/SNM:dch

By:

School Board Chair

#### EXHIBIT 1

#### EXECUTIVE SUMMARY

#### Background

On September 16, 2015, the District negotiated and entered into a contract with Atkins North America, Inc. (Atkins) to provide Program Manager – Cost and Program Control Services (CPCM) for the District's SMART program. The original contract term was for a three-year period with the agreement allowing for extension of two additional one-year periods and, if needed, 180 days beyond the expiration date of the renewal period. The initial three-year period expired on September 16th, 2018, and Atkins received a 45-day extension for time only and an amendment for the remainder of the first additional extension year. Atkins then received an amendment for the second additional extension year. This Amendment is for the 180 days beyond the expiration date of the renewal period.

Atkins' Base Contract also included a commitment to 45% M/WBE participation in its original proposal and has committed to continue this commitment in this amendment.

Atkins' proposal for this Fourth Amendment is \$1,433,753 which includes \$1,111,826 of CPCM labor and \$321,927 for one year of e-Builder project management software with site licensing model, including \$50,000 of a supplemental allowance for potential API upgrades. This six (6) month extension will result in a total proposed, not-to-exceed amount of \$13,794,500 for Year 1 through Year 5 ½ of the Agreement.

#### Services

Since coming on board in September 2015, the Atkins team has supported moving the SMART Program forward with the following value add CPCM services that will continue through this fourth extension, Year 5 ½:

- Continue to provide the District with reviews on program cost risks and market conditions and work with District Capital staff on recommended Program reserves for cost risks
- Continue to provide the District with a monthly cost loaded Program Master Schedule for reporting, including project commitment and cash flow projection information based on Master Program Schedule and projected budgets; provide cash flow analyses to Chief Financial Officer to assist in identifying timelines for sale of bond tranches.
- Check and balance Cost Review/Validation for projects at design stages reporting on variances from original budgets as well as verifying that the ADEFP scope is what is being designed
- Continue to support negotiations for design fees and CMAR proposals
- Continue to analyze actual bids received to advise on reasonableness, collect data for future estimates and risk analysis
- Provide Change Order Reviews and construction claims support on District projects to ensure that they are in conformance with the contract and equitable.
- Provide development and support input to Bond Oversight Committee reports and meetings

 Continue to support the use of the e-Builder software on the program through development, training and customer support

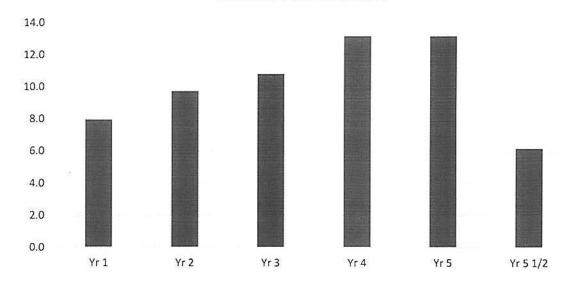
#### **CPCM Staffing**

Year 5 ½ proposed staffing includes extending the current staff positions to continue to perform the core services as well as meet the needs of a changing program. Atkins has streamlined its cost review / validation; reporting and analysis to provide the most efficient effort for these elements and has used non-core staff sparingly and only as needed to meet program deliverables.

Atkins' proposed staffing plan includes the following changes for the upcoming contract year:

Role	Current Staffing	Proposed Staffing	Justification
Senior Staffing	1.1	1.1	Maintain Current Level
Scheduling/ Program Reporting	2.0	2.0	Maintain Current Level
Systems/ Software	3.0	3.0	Maintain Current Level
Cost and Change Order Review/ Validation	6.0	6.0	Maintain Current Level
Risk Management and Market Analysis	0.2	0.2	Maintain Current Level
Program Support	0.9	0.0	No Student Interns in this period

#### Effective Full Time Staff



#### Conclusion

Atkins has an experienced team of project controls professionals including the 45% M/WBE partners that will continue to provide SBBC critical services to manage scope, cost and schedule as the SMART Program continues.

At this stage in the SMART Program and based on current performance, it is recommended that Atkins continue to provide CPCM services for Year 5 ½ of the Agreement. This will continue to maintain clear accountability in execution and delivery of the program. Atkins is submitting this proposal of a not-to-exceed amount of \$1,433,753 for extension of the Agreement for six (6) months, and to formally incorporate supplemental services as outlined above.

The funding for this request for additional Program Manager – CPCM Services Agreement is included in the individual SMART Program construction project budgets and is included in the Adopted District Educational Facilities Plan.

#### FOURTH AMENDMENT TO AGREEMENT FOR

#### PROGRAM MANAGER/COST and PROGRAM CONTROL SERVICES

#### between

#### THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA

#### and

#### ATKINS NORTH AMERICA, INC.

THIS FOURTH AMENDMENT to the Program Manager/Cost and Program Controls Services Agreement by and between The School Board of Broward County, Florida ("SBBC") and Atkins North America, Inc. ("Atkins") dated September 16, 2015 (the "Agreement"), is hereby entered into this 21<sup>st</sup> day of July 2020.

WHEREAS, the SBBC and Atkins acknowledge and agree that the Agreement is in full force and effect as revised by the First Amendment dated September 5, 2018, the Second Amendment dated October 16, 2018; the Third Amendment dated August 6, 2019 and this Fourth Amendment; and

WHEREAS, the First Amendment extended the term of the Agreement as follows: First Renewal Period – September 17, 2018 through and including November 1, 2018 (45 days), Second Renewal Period - November 2, 2018 through and including September 17, 2019 (320 days), Third Renewal Period - September 18, 2019 through and including September 17, 2020 (365 days), and a single, one hundred eighty (180) day period extension beyond the conclusion of the Third Renewal Period; and

WHEREAS, the parties mutually desire to extend the term of the Agreement by exercising a single, one hundred eighty (180) day period extension beyond the conclusion of the Third Renewal Period (hereinafter referred to as the "Fourth Renewal Period"), commencing on September 18, 2020 through and including March 17, 2021 at a fee referenced herein.

NOW THEREFORE, in exchange for the mutual covenants and promises set forth herein and other good and valuable consideration, the parties agree as follows:

- 1. The recitals contained herein are true and correct and are incorporated herein by reference.
- 2. <u>Exercise of Fourth Renewal Period</u>. The parties agree to exercise the final. 180-day Fourth Renewal Period extending the term of the Agreement from September 18, 2020 through and including March 17, 2021.
- 3. <u>Scope of Services and Fees</u>. Atkins's scope of services shall remain unchanged and Fees as defined in the Agreement are hereby increased to include the time frame of the Fourth Renewal Period identified within the "Atkins Year 5-1/2 Staffing Plan" (the "Staffing Plan"), attached hereto and incorporated herein as Attachment "B."

amount of One Million Four Hundred Thirty-Three Thousand, Seven Hundred Fifty-Three Dollars and 00/100 Cents (\$1,433,753.00) for the term of this Fourth Amendment. The total not-to-exceed amount for years one through five of the Agreement and all Amendments shall not exceed Thirteen Million, Seven Hundred Ninety-Four Thousand, Five Hundred Dollars and 00/100 Cents (\$13,794,500.00).

- 5. Upon agreement between Atkins and the Executive Director, Capital Programs or his/her designee, and without further action by the SBBC, the fees set forth in the Staffing Plan may be adjusted by reallocating amounts amongst and between Staffing Groups and Contract Years as deemed appropriate.
- **6.** <u>Amended Provision</u>. The following provision shall be added to the Agreement, by interlineation:
  - 2.16 The SBBC and RSM US LLP shall conduct separate evaluations of Atkins on a quarterly basis to measure Atkins' performance. Said evaluations shall be communicated to Atkins to identify areas for betterment and shall be used as basis for continuous improvement.
- 7. Other Provisions Remain in Force. All other terms and conditions of the Agreement shall remain in full force and effect. Except as expressly provided herein and as may have been previously amended, all other portions of the Agreement remain in full force and effect.
- 8. Order of Precedence among Agreement Documents. In the event of conflict between the provisions of the Agreement and the provisions contained herein, the provisions of the following documents shall take precedence in this order:
  - a) this Fourth Amendment to Agreement; then
  - b) the Third Amendment to Agreement; then
  - c) the Second Amendment to Agreement; then
  - d) the First Amendment to the Agreement; then
  - e) the Agreement.
- 9. <u>Authority</u>: Each person signing this Fourth Amendment on behalf of either party warrants that he or she has full legal power to execute this Fourth Amendment on behalf of the party for whom he or she is signing it to bind and obligate such party with respect to all provisions contained in this Fourth Amendment.

IN WITNESS WHEREOF, the Parties hereto have made and executed this Fourth Amendment to Agreement on the day and year first above written.

[THIS SPACE INTENTIONALLY LEFT BLANK; SIGNATURE PAGES FOLLOW]

#### FOR OWNER

ATTEST:

Robert W. Runcie, Superintendent of Schools

THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA

By Donna P. Korn, Chair

Approved as to Form and Legal Content:

Office of the General Coursel

[THIS SPACE INTENTIONALLY LEFT BLANK; SIGNATURE PAGE FOLLOWS]

#### FOR ATKINS NORTH AMERICA, INC.

	ATKINS NORTH AMERICA, INC.
	By
Rene de los Rios, Assistant Secretary	David J. Cartek Senior Vice President
Witness Steven Castro	
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Witness Color	
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The Following Notarization is Required for F Party Chose to Use a Secretary's Attestation or	Every Agreement Without Regard to Whether the Two (2) Witnesses.
STATE OF FLORIDA	
COUNTY OF Miami-Dade	
The foregoing instrument was acknow	vledged by for me this 13th day of July, 2020,
by David J. Carter of Atkins North America,	Inc., on behalf of the corporation or agency, who is
personally known to me and did/did not first ta	ake an oath.
My commission expires:	Signature - Notary Public
LESTER CASTRO JR MY COMMISSION #GG250961 EXPIRES: AUG 21, 2022 Bonded through 1st State Insurance	Printed Name of Notary Public

#### School Board of Broward County

Program Manager - Cost and Program Control Services

### **ATKINS**

#### Year 5-1/2 Services, Not to Exceed Proposal

Position	Contract Year	Contract Year 2	Contract Year 3	Contract Year 4	Contract Year 5	Year 5-1/2 Total
Senior Staffing	\$370,440	\$353,304	\$352,304	\$374,197	\$456,799	\$231,940
Scheduling	\$442,915					\$269,186
Systems/ Software	\$468,720				\$503,225	
Cost Review/ Validation	\$553,643	\$553,643	\$553,643	\$830,181	\$893,007	\$548,251
Risk Mgmt & Market Analysis	\$87,066	\$65,646	\$44,982	\$58,311	\$46,683	\$32,130
Program Cost Analysis/ Misc	\$195,302	\$161,785	\$136,577	\$304,255	\$201,474	\$119,776
Summer Interns	\$20,286	\$20,286	\$20,286	\$16,632	\$18,900	\$0
Subtotal Labor Cost	\$2,138,372	\$1,970,539	\$1,875,787	\$2,461,568	\$2,831,145	\$1,461,826

Forecast Remaining Labor Funds in Year 5

-\$350,000

Reimbursable Expenses - sufficient remaining in Year 5

\$0

e-Builder, Year 5-1/2, Site License Model

\$321,927

Total: Year 5-1/2 Option, Not to Exceed Proposal

\$1,433,753

CONTRACT TOTALS TO DATE	
Total Contract Year 1-4	\$9,223,573
Total Contract Year 5	\$3,137,174

#### Cost Proposal Assumptions

Team staff will be supplied with Atkins (and subconsultants) provided computers and cell phone with industry standard scheduling and cost estimating software. Fee excludes lease and furniture costs, assumes SBBC will provide office space and furniture.

CMS staff will be housed in CMS offices in Broward County, and will be at all meetings and coordination required at District Offices (at no additional cost to the District). Free on-site parking provided by SBBC for staff located at SBBC offices.

#### e-Builder

Site license model will include unlimited licenses to allow for not only District Facilities staff, OR staff, CPCM staff, and other District departments, but also vendors. This allows for collaboration throughout the project lifecycle. There are currently over 550 licenses being used.

# School Board of Broward County Program Manager - Cost and Program Control Services (CPCM)

# **NTKINS**

## Year 5-1/2 Extension, Not to Exceed Proposal

Position	Firm	Year 5-1/2 Base Rate	Multiplier (no change)	Year 5-1/2 Billing Rate	Year 5-1/2 Hours	Year 5-1/2 Total
Program Executive	Atkins	\$102.00	2,52	\$257.04	80	\$20,563
Program Director	Atkins	\$76.00	2.52	\$191.52	980	\$187,689
Scheduling Lead	Atkins	\$62.00	2.52	\$156.24		\$153,115
Senior Scheduler II	Atkins	\$47.00	2.52	\$118.44		\$116,071
Lead Estimator	Atkins	\$48.50	2.52	\$122.22	980	\$119,776
Program Software Lead	Atkins	\$42.00	2.52	\$105.84		\$103,723
Program Software, Coordinator	ACES	\$32.00	2.52	\$80.64		\$79,027
Program Software Admin	Atkins	\$31.50	2.52	\$79.38	980	\$77,792
CMS Principal	CMS	\$94.00	2.52	\$236.88	100	\$23,688
Chief Estimator / Project Manager	CMS	\$48.50	2.52	\$122.22	980	\$119,776
Senior Estimator II	CMS	\$46.00	2.52	\$115.92	980	\$113,602
Senior Estimator II	CMS	\$45.00	2.52	\$115.92	980	\$113,602
Senior Estimator I	CMS	\$43.50	2.52	\$109.62	980	\$107,428
Estimator III	CMS	\$38.00	2.52	\$95.76	980	\$93,845
Interns	Atkins	\$10.00	2.52	\$25.20	0	\$0
Risk Mgmt & Market Analysis Senior Specialist	Atkins	\$75.00	2.52	\$189.00	170	\$32,130
				Subtotal	Labor Cost	\$1,461,826
		Fo	recast Remain	ing Labor Fun	ds in Year 5	-\$350,000
	Reimburs	sable Expenses	- sufficient ren	naining in Yea	r 5 contract	\$0
	ė-	Builder, Year 5	-1/2, Site Licer	nse Model and	Allowance	\$321,927
		Total: Year 5	-1/2 Option,	Not to Excee	d Proposal	\$1,433,753

	Note Collaboration
	TEM No.:
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#### AGENDA REQUEST FORM

Special Order Request

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ITEM No.:	AGENDA ITEM	OPEN ITEMS				
EE-5.	CATEGORY	EE. OFFICE OF STRATEGY	& OPERATIONS		Open A	gonda
TITLE:	DEPARTMENT	Procurement & Warehousing	Services		<b>●</b> Yes	O No
	n of \$500,000 or Greater	- 15-114C - Program Manager/C	ost and Program Controls	Services		
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SUMMARY EX	(PLANATION AND BA	CKGROUND:				
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SCHOOL BOA	ARD GOALS:					
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	nancial Impact amount ro	trict will be \$6,456,073 for the init presents an estimated contract v				
EXHIBITS: (L	lst)					
(1) Executive	Summary (2) Agroom	ent (3) Supporting Document	ation (4) Recommendat	lon Tabulati	on	
BOARD ACTI	ON:	SOURCE OF ADD	ITIONAL INFORMATION:			
AP	PROVED	Namo: Jolfrey Mo	oquin		Phone: 754-32	21-2650
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THE SCHOOL	OL BOARD OF BE	ROWARD COUNTY, FLO	RIDA			
	oods - Chief Strategy &	Operations Officer	Approved in Open Board Meeling On:	SEP	1 6 2015	1_
Signature				1	2 41 0	Loise.
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Electronic Signature Form #4109 Royland 12/12 RWR/DM/RC:el

#### ADDED ITEM

## AGENDA REQUEST FORM THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA

PONO SCHOOL MEE	TING DATE	2018-09-05 10:05 - Sc	hool Board Operat	lonal Meeting	Special Order Request		
ITEM No.: AGE		ITEMS			Yes  No		
110	COMMITTER STREET		J. OFFICE OF FACILITIES & CONSTRUCTION				
	and the second s	Facilities Pre-Construc		<u> </u>	Open Agenda		
TITLE:	Accidiance				J (● Yes O No		
First Amendment and First Ex	tension of Progra	am Manager - Cost and Progr	ram Controls Services	Agreement - Alkins North /	America, Inc.		
REQUESTED ACTION:							
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2015 School Board meeting to This Amendment has been re-			ntent by the Office of th	e General Counsel.			
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Electronic Signature Form #1189 Revised 08/04/2017 RWR/ LB/SNM:ma

#### ADDED ITEM

## AGENDA REQUEST FORM

	THE	SCHOOL	BOARD OF BROW	/ARD COU	NTY, FLORIDA		
Public school	MEETING DATE	2018-10-1	16 10:05 - Regular S	chool Boar	rd Meeting	Special Orde	er Request No
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	nary (Exhibit 1) for details.						
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Electronic Signature Form #4189 Roylsod 08/04//2017 RWR/ LB/FG/SNM:dch

## AGENDA REQUEST FORM THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA

Julia					Marchesoff Co. 1 Al	
Tublic school	MEETING DATE	2019-08	-06 10:05 - School Bo	ard Operationa	I Meeting	Special Order Request O Yes No
ITEM No.:	AGENDA ITEM	ITEMS	V-100000	Mark Mark		Time
JJ-6.	CATEGORY	JJ. OFFI	CE OF FACILITIES 8	CONSTRUCT	TON	
	DEPARTMENT	Facilities	Pre-Construction			Open Agenda  Yes No
TITLE:						
Third Amendment a	nd Third Renewal of Prog	ram Manage	er - Cost and Program Con	trols Services Agree	ement - Alkins North Arr	nerica, Inc RFQ 15-114C
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REQUESTED A	CTION:	newal of the	Acreement for Program Ma	anager Services, Co	est and Program Contro	s, Atkins North America, Inc.
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SUMMARY EXP	PLANATION AND B	ACKGRO	UND:			
	mary (Exhibit 1) for details					
This Amendment ha	is been reviewed and app	roved as to t	form and legal content by t	he Office of the Ger	neral Counsel.	
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					ded in the individual SM	ART Program construction project
budgets and is inclu	ided in the Adopted Distri	ct Education	al Facilities Plan (Septemb	er 5, 2016).		
EXHIBITS: (Lis		da (2)	Description Approved A	PEc (4) Collabor	ation Form	
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BOARD ACTIO	N.		SOURCE OF ADDI	TIONAL INFORMA	TION:	
BOARD ACTIO	ON:		Name: Shelley N.	Meloni, Director		Phone: 754-321-1515
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(For Official Sch	nool Board Records Office On	nty)	Name: Frank Gira	rdi, Executive D	irector Cap. Prog	Phone: 754-321-1525
THE SCHOO	L BOARD OF B	ROWAR	D COUNTY, FLO		proved In Open	AUG 0 6 2019
Senior Leader Frank Girardi -	Executive Director		11 11 11 11 11 11 11 11 11 11 11 11 11	7 Bo	pard Meeting On: -	
Tank Sharur-	EXCOUNTE DIRECTOR				By:	Gleather P. Buskwood
Signature		s				School Board Chair
	Frank L. C					
	7/29/2019, 10	:50:16 Al	VI			

Electronic Signature Form #4189 RevIsed 07/25/2019 RWR/ FG/SNM:lcc

#### **COLLABORATION**

#### SIGN-OFF FORM

Item #,	/Title of Agenda Request It	and a second or the second of	nendment and Fourth Extension of Program Manager am Controls Services Agreement erica, Inc.
School Board Meeting:		07/21/2020	
The fin	ancial impact of this item is	s \$ <u>1,433,753</u>	
()	T. T.	7.67	dopted District Educational Facilities Plan (September will come from the Capital Projects Reserve.
()	This project has been appropriated in the Adopted District Educational Facilities Plan (September 4 2019). There is no impact to the project budget.		
()	This project has been appropriated in the Adopted District Educational Facilities Plan (September 4 2019). There is no current impact to the project budget. There is a potential future impact to the project budget based on the additional scope approved in this item.		
()	This project has been appropriated in the Adopted District Educational Facilities Plan (September 4 2019). There is an additional impact to the project budget. These funds in the amount of \$will come from the Capital Projects Reserve.		
₹)	Services Agreement will re for the Cost and Program	esult in a financial imp Controls Services Ag	on of Program Manager Cost and Program Controls act of a not-to-exceed amount of \$1,433,753. Funding reement is included in the individual SMART Program ational Facilities Plan (September 4, 2019).
Department Name Department		Department Head	Department Head
Capital Budget Oma		Omar Shim, Director	Omar Shim 7/14/2020

Note: By signing this collaboration the Capital Budget Department is acknowledging that the budget impact as stated is correct. Other aspects of the agenda item are the responsibility of the department submitting the item.

Signature

Date